



CRC e-Bulletin

Departure of Duncan Morrow as CRC Chief Executive *Interview by Robin Morton, CRC Council Member*

December/January
2011/2



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It will be the end of an era when Duncan Morrow steps down at the end of December after nine years as chief executive of the Northern Ireland Community Relations Council. Dr Morrow was appointed chief executive of the Northern Ireland Community Relations Council in 2002 after taking a career break from the University of Ulster which has extended to a record-breaking nine years.

Formerly a lecturer in politics at Jordanstown, he now intends to return to UUU and to pursue his research interests in peace and conflict studies. He will also work with the university on its plan to relocate much of its campus from Jordanstown to York Street in central Belfast. Dr Morrow said:

“It is with regret that I will be leaving the CRC but I always knew, as did CRC, that I could not stay for ever. I have been with CRC for nine years and I think it is the right point to move on. It is always good after a certain period to have a time of renewal and refreshment. I also think that now we have a devolved executive in place, it is wise to look at renewing the whole way we do what we are doing.”

Departure of Duncan Morrow as CRC Chief Executive cont.

“Another factor is that the university is about to embark on a critical phase of its development and I believe it is opportune for me to return.

“I believe the role of CRC in challenging government and helping to formulate policy to be crucial as Northern Ireland emerges from the shadow of the conflict. Sectarianism remains a major blight on this society and it will take a concerted and determined effort involving government and the community if we are to eliminate it.”

Tony McCusker, the chairman of the Community Relations Council, said Dr Morrow had served the council magnificently during his term as chief executive.

“Duncan has raised the profile of the CRC and has stayed with us longer than we had dared to hope,” he said. “He is rightly acknowledged as the leading commentator in Northern Ireland on conflict resolution and peace building and has a deserved regional, national and international reputation in these fields.

“He has moulded the CRC into a very effective public body which enjoys enormous respect in the public, business and community sectors. He has influenced many public policies over the last nine years and is highly regarded for his role in articulating society’s expectations of Government in the development of a shared future strategy.”

Dr Morrow, who is aged 50 and married with three children, had an impressive academic career, reading philosophy, politics and economics at Oxford University before completing a PhD at Edinburgh University. But despite his academic background, he has proved during his time with the CRC and before that he is not afraid to roll up his sleeves and engage with people at grassroots level. He is equally at home at meetings with politicians and government officials as he is with victims’ and survivors’ groups or organisations working for greater trust across the interface.

Dr Morrow learnt the fundamentals of peace-building through his hands-on experience at Corrymeela, where his late father the Presbyterian minister Dr John Morrow served as Leader from 1980 to 1993. For Duncan Morrow, promoting reconciliation is a lifetime commitment.

He served as a council member at CRC before his appointment as chief executive, and he said it would be a big break to leave after 20 years association with the organisation. “As I step down I wish the CRC hugely well, I hope for my successor I have left an organisation which is in good fettle and that people can see that there is a real possibility in the future of a shared society here.”

(This is an abridged version of an article which appeared in the 16 November issue of the Presbyterian Herald to read the full article http://www.community-relations.org.uk/fs/doc/Final_version_Duncan_for_Herald.doc)

Community Groups share their approach to Community Relations and Peacebuilding

A special conference designed to share experiences and best practice in the field of community relations and reconciliation took place in Belfast on 21st November.

The conference, which was held at Ramada Plaza Hotel, Shaw's Bridge was hosted by the International Fund for Ireland through its Community Bridges Programme. It brought together 150 delegates from community organisations and statutory agencies from across the island of Ireland and shared key findings from four recently commissioned reports on peace building.

Focusing on four thematic areas of education; youth work; interface approaches and conflict transformation, the reports were presented to delegates for discussion during a series of workshops and feedback sessions.

The reports highlight the positive effects of the Community Bridges Programme in developing improved relationships between Unionists and Nationalists of all ages and inspiring leadership, and capacity building in the most divided communities in Northern Ireland and the southern border counties. They also highlight how young people are positive agents of change in their communities, as demonstrated in many projects over a fifteen year period since the inception of the Community Bridges Programme in 1996.

The key findings show that challenges do remain in many communities. There is a need for further future investment and continued collaboration in education, youth work and cross-border reconciliation, as well as a strong call from practitioners for a long-term strategy to support communities living at interface districts.

Dr Denis Rooney CBE, Chairman of the International Fund for Ireland, said: "Established by the Fund in 1996, much has been achieved through the Community Bridges Programme. However, we are all aware that today is really about the individuals and groups, many of them volunteers, who have been working tirelessly within their communities, bringing people together, building trust and working towards a shared future for all.

"Without their dedication, our neighbourhoods would remain unchanged. The reports illustrate that whilst we have made great progress as a society in the last decade, peace building will only be successful if communities are ready to move forward. It is vital for the practitioners to share the work done through the Community Bridges Programme, and challenge those communities that are still to engage more fully in peace building and reconciliation activities."

Dr Duncan Morrow, Chief Executive of the Northern Ireland Community Relations Council, said: "The Fund's Community Bridges Programme has enabled additional resources to be brought to the work of peace and reconciliation over many years. Much has been achieved in community bridge building as a result. The challenge now is to ensure that this good work is not lost but is carried forward as the foundation for building a shared and better future. This will require us to take stock and invest locally in quality work."

www.internationalfundforireland.com

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Compiled and edited by Patricia O'Neill and Ellana Tomasso

Change and Challenge – A new conversation for policing in Northern Ireland

Patricia O'Neill, Communications Officer, CRC

On the 17th and 18th November at the University of Ulster, Jordanstown Campus, the Chief Constable, Matt Baggott, Policing Board Chair, Brian Rea and the University hosted a 10th anniversary conference entitled 'Challenge and Change - A new conversation for Policing in Northern Ireland'. The delegates were welcomed to the conference by Richard Barnett, Vice Chancellor of the University.

The intention of the conference was to “focus on having those 'new conversations' about policing that will drive us forward into the next ten years.”(<http://policesserviceni.blogspot.com/>)

In the morning a Q & A session looked at '10 years of Policing in NI' facilitated by Duncan Morrow (CEO, Community Relations Council. The Panel was made up of the Chief Constable, Chair of NIPB, Deputy Chief Constable Judith Gillespie, Gearóid Ó hEáira, Vice Chair of NIPB, Baroness Nuala O'Loan and Dawn Purvis, Chair of Healing through Remembering.

There were a number of speakers including Minister of Justice, David Ford, Her Majesty's Chief Inspector of Constabulary, Sir Dennis O'Connor, and Minister for Finance and Personnel, Sammy Wilson, but most of the conference was taken up with 'Parallel Sessions' which included *Policing in a Challenging Environment*, *Community Confidence*, *Accountability*, *Legacy and Policing* and *Policing and the Criminal Justice System*.

The day ended with an overview of policing in NI delivered by Duncan Morrow. On day 2 of the conference Finance Minister Sammy Wilson outlined the financial and social challenges facing the Police Service of Northern Ireland in the next few years.

This was a very busy conference with a wide range of delegates from community groups and representatives to our government ministers, one of whom, David Ford stated “The next 10 years must be marked by our determination to police in a way that reflects the future that we want to achieve, rather than the past that terrorists want to drag us back to.”

If you would like to comment or submit an article for this bulletin or advertise a community relations event or publication, please contact Patricia at poneill@nicrc.org.uk

Policy and Development update

compiled by Kelan McClelland. CRC Policy Department

Recent Consultations—CRC responses will be available on the website by 16 December

UK Bill of Rights Consultation

A Commission on a UK Bill of Rights was established to:

- investigate the creation of a UK Bill of Rights that incorporates and builds on all our obligations under the European Convention on Human Rights, ensures that these rights continue to be enshrined in UK law, and protects and extend our liberties;
- examine the operation and implementation of these obligations, and consider ways to promote a better understanding of the true scope of these obligations and liberties;
- provide interim advice to the Government on the ongoing Interlaken process to reform the Strasbourg court ahead of and following the UK's Chairmanship of the Council of Europe.
- consult with the public, judiciary and devolved administrations and legislatures, with the aim of reporting no later than the end of 2012.

CRC response will be available on the website when ratified by Council at <http://www.community-relations.org.uk/about-the-council/background-info/policy-and-development/responses/>

Policy and Development update continued

Establishment of a Belfast City Centre Waiting List - Northern Ireland Housing Executive

The Northern Ireland Housing Executive holds a Common Waiting List for access to social housing. Applicants for housing are asked to select two areas (CLAs) in which they wish to live.

The area which includes Belfast city centre is currently covered by eight district CLAs which were created in 2001 and are based on inner city single identity communities.

The consultation document aims to outline the current situation and to recommend the establishment of a new Common Landlord Area (CLA), which would be used to manage a waiting list of applicants seeking housing in the Belfast city centre area.

The creation of a city centre waiting list has four main objectives:

- to take advantage of development opportunities for social housing to address housing need;
- to contribute to Planning Service and DSD policies and strategies aimed at regenerating the city centre;
- to support the wider Good Relations agenda;
- to ensure that city centre living is an option for everyone in the wider Belfast area.

CRC response will be available on the website when ratified by Council at <http://www.community-relations.org.uk/about-the-council/background-info/policy-and-development/responses/>

Policy and Development update continued

Northern Ireland Children and Young People's Plan 2011-2014

The *Northern Ireland Children and Young People's Plan 2011-2014* (hereafter the Plan) has been produced by the Children and Young People's Strategic Partnership (CYPSP), a chief executive led partnership. The consultation sets out the high level thinking of the CYPSP, without reference to particular groups of children and young people or geographical areas. It is advised that this detail will follow in Action Plans which will be circulated for consultation later in the year.

The consultation aims to set out the share and content of the first Children and Young People's Plan of the Children and Young People's Strategic Partnership.

The plan seeks to address the needs of vulnerable children and young people by coordinating service planning and aims to support service providers to be proactive in identifying and addressing situations where children and young people would benefit from additional support.

The consultation sets out the strategic context for the Plan and sets six high level outcomes:

- Being healthy
- Enjoying, learning and achieving;
- Living in safety and with stability;
- Experiencing economic environmental well being;
- Contributing positively to community and society; and
- Living in a society which respects their rights.

CRC response will be available on the website when ratified by Council at <http://www.community-relations.org.uk/about-the-council/background-info/policy-and-development/responses/>

The Policy Department track Assembly questions relating to community relations. To read the Q and As go to <http://www.community-relations.org.uk/about-the-council/background-info/policy-and-development> scroll down, and follow the links.

The Policy and Communications teams have also put together a CSI webpage which includes responses to the CSI consultation, newspaper articles, relevant comment and a CSI Tracker go to <http://www.community-relations.org.uk/campaigns/csi-consultation/>

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Compiled and edited by Patricia O'Neill and Ellana Tomasso

News and Events

From Prison to Peace

Twenty three community representatives from across the Omagh, Strabane and Londonderry/ Derry districts attended a two day “From Prison to Peace” residential on the 11th and 12th of October.

Organised by the Community/ Good Relations sections from the three respective Councils, the Community Foundation of Northern Ireland and Queen’s University of Belfast, the residential aimed to promote the “From Prison to Peace” programme and educational resource within local communities.

Participants listened to the experiences of political ex prisoners and studied the schools’ resource, which has been produced to enable young people to positively learn from these experiences. Those attending discussed how they could encourage the further uptake of this programme within their local school, youth service and community settings.

The residential culminated in the presentation of certificates of achievement to those who participated. Some participants commented that “the whole programme was most interesting” and that it gave them “a better understanding of conflict and the realistic outcomes for individuals, families and the wider community”.

All three Councils are looking forward to building on the success of the residential and organising similar events in the future. For further information on the “From Prison to Peace” programme, or Good/ Community Relations generally, please contact the Omagh (82 245321), Strabane (71 382204) or Derry Council offices (71 310814).

Ethical and Shared Remembering: Commemoration in a new context—Remembering a decade of change and violence 1912-1922

The Junction and Holywell Trust in partnership with Rev Dr Johnston McMaster.

In 2008, Johnston McMaster was asked by the Junction Director to write a chapter on Remembrance and Commemoration, as part of a comprehensive training resource on dealing with the past through storytelling and positive encounter dialogue. The chapter focused on Ethical Remembering and included the upcoming centennial events as a major theme and legacy of the conflict in Ireland.

If you would like to comment or submit an article for this bulletin or advertise a community relations event or publication, please contact Patricia at poneill@nicrc.org.uk or Ellana at info@nicrc.org.uk.

News and Events continued

Given the community relations implications of the upcoming centennial events, in partnership with the Junction, Johnston developed a strategy and programme to address the decade of centennial events. Subsequently, the Ethical and Shared Remembering Project was launched in the Everglades in September 2010 followed by a residential in December 2010, and a pilot training programme in the Junction in February 2011.

In January 2011, the Junction received funding from the Northern Ireland Development Fund to support its work of peace building, including the Ethical and Shared Remembering Project. The funding employs Johnston one day a week to progress the project. To date the programme has engaged over 1700 people from diverse backgrounds; statutory, institutional, education, faith, community and voluntary sector, victims and survivors, and ex-prisoners. An important element of the project is the engagement with key stakeholders who are directly engaged with planning and implementation of key centennial events in the upcoming decade. The project has also assisted in influencing and shaping policy. Ongoing monitoring and evaluation takes the form of questionnaires, feedback and group evaluation processes which feed into the evolution of the project.

The Ethical and Shared Remembering Project has produced six booklets (£12 per set of six):

Remembering a Decade of Violence and Change, 1912-1922
 The Covenant and Proclamation: The Shared Values of Religio-Political Documents
 Ethical Theological Responses to Shared Remembering
 Lamenting in Hope: A Theology of Trauma and Healing
 Living with the Legacy: Key Themes of the Decade, Past and Present
 Ethical and Shared Remembering: Visioning the Future 2012-2022

Funding is being sought to produce a comprehensive training resource and a training programme to be rolled out across the sectors, to stimulate dialogue, learning and sharing on what it might mean to practice ethical and shared remembering in the context of the 21st century, with all its complexities.

For further information please contact Maureen Hetherington or Johnston McMaster, The Junction, 12-14 The Diamond, Derry Londonderry BT48 6HW, Telephone 02871361942.

Or email mhetherington@thejunction-ni.org

Communications have added a new section to the CRC website. 'Marking Anniversaries'. Which is a joint project between CRC and the Heritage Lotteries Fund. The period 2012 -2023 marks a number of significant political events which have shaped the sense of British and Irish identity in the 20th century. It is a decade of Ideas. The material on the web pages aims to assist in developing projects. Click here <http://www.community-relations.org.uk/marking-anniversaries> to access 'Marking Anniversaries'

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News and Events continued

Community Relations Week 2012

For the last ten years the Community Relations Council has co-ordinated Community Relations Week with events planned by a huge variety of voluntary and community groups, District Councils and other public bodies.

Despite the difficult economic and financial environment the Community Relations Council believes that the need to build a more shared society and to challenge the segregation and division around us is more relevant than ever. Taking part in Community Relations Week is a good way to demonstrate that commitment. In 2011 almost 150 events were staged on community relations themes including exhibitions, festivals, cultural performances, debates and discussions. These attracted extensive media coverage.

In 2012 Community Relations Week will be held from Monday 14 May to Saturday 19 May. Those wishing to organise an event that could form part of the programme should complete an entry form (http://www.community-relations.org.uk/fs/doc/Entry_Form_CR_Week_2012.doc). **This will need to be returned by 2nd April.**

Voluntary and community groups should note that any additional costs relating to a CR Week event may be eligible for grant aid from the CR/CD small grants scheme which opens in April. Enquiries about the possibility of grant support for a CR Week event should be made to Paul Jordan or project officers in the Funding and Development team.

CRC Publications Grant Scheme

The Community Relations Council welcomes applications to its Publication Grant Scheme. The scheme's aim is to encourage the production and dissemination of publications that will contribute to greater understanding and better community relations in Northern Ireland. Individual grants of up to **£5,000** are available to publishers under this scheme. CRC particularly welcomes applications from training and educational organisations aiming to produce relevant print resources which will support community relations learning through taught programmes.

Publication projects must meet at least one of the following objectives of the scheme:

- To support publications which encourage constructive debate on community relations themes and challenge negative stereotypes.
- To subsidise publications supportive of community relations principles so that they might reach a wider audience.
- To support the production and dissemination of publications which will create a greater awareness and appreciation of local cultural diversity as a means of increasing mutual respect and understanding.

Application forms are available from the CRC website www.nicrc.org.uk/funding

For further information contact Ray Mullan, CRC Director of Communications
rmullan@nicrc.org.uk

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News and Events continued

PRONI records on CAIN

This section of the CAIN site contains a selection of digital versions of public records that are held by Public Record Office of Northern Ireland (PRONI). The records included on CAIN are ones which relate to the conflict and politics in the region. These mainly cover the period 1968 to 1980, although there are some records from 1964 and 1965 related to the issue of education. The selection of records was made to complement the key events and issues that are covered on CAIN. Currently there are 608 PRONI public records on the CAIN site – visit the [PRONI records](#) pages to search or browse them

'Remembering': Victims, Survivors and Commemoration in Post-Conflict Northern Ireland

Another key section of CAIN contains an extensive on-line digital archive of source materials and information on the topics of victims, survivors and commemoration in Northern Ireland. This includes a background introduction to the topic, a glossary of relevant terms and organisations, reading lists, policy context, a searchable database of memorials, photographs and information on those who died. The 'Remembering' section also includes a database of information and photographs of physical memorials that are located in public spaces. Further research is being underway to enhance this extensive project on [victims, survivors and commemoration](#).

Ulster People's College News

'Beef, Bananas and Emigrants'
Belfast Barge, 1 Lanyon Quay, Belfast, BT1 3LG. Tel: 028 90232555

The next Peoples History Initiative lecture to be delivered in collaboration with the SS Nomadic Trust, '*Beef, Bananas and Emigrants*' takes place at The Belfast Barge at 10.30am on Friday 9th December 2011.

Dr John Lynch, the author of *An Unlikely Success Story: Shipbuilding in Belfast*, will explore 'Beef, Bananas & Emigrants': A lecture examining how shifts in world trade and consumption patterns transformed the output of the Belfast shipyards 1880-1930.

*The Belfast barge is located on the River Lagan, behind the Waterfront Hall, Belfast.
 Disability access is available*

Parking is available for a small fee at the nearby Hilton Hotel Multi Story car park or on street parking if available

*If you would like to attend please contact the Project Manager: Karen Brennan (028) 90941695
karenb@ulsterpeoplescollege.org*

We will also be holding two courses here at the UPC
Introduction to Fundraising OCN Level 1 (with a Level 2 course to follow in March)
 25th January 2012 with Kevin McCaughan
 The course aims to improve the ability of community groups to complete application forms, learn about funders and understand more about the funding environment while developing relationships with funders. The course can be accredited at a cost of £90 or non-accredited at a cost of £55

Procurement & Tendering Non-accredited

19th January With Kevin McCaughan
 'The tender is less about knowing what you can do and more about understanding what the client wants done.' This quotation sums up the competitive procurement process in that to win tenders and contracts you need to view the task to be undertaken from the position of the client. The course cost for the one day is £60

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News and Events continued

With over 25 years' experience of procurement and tendering Kevin McCaughan of Advantage Solutions will, via the previous specialist workshops, give you answers to a range of frequently asked questions with a view to increasing your chances of being successful.

For any information on the above lecture or courses please contact Kira at the UPC on 028 9094 1695 or send an email to info@ulsterpeoplescollege.org

Conference on Interfaces

A conference on Interfaces is to take place on Wednesday 14 December 2011 at Belfast City Hall from 2pm onwards. The event will be of particular interest to those who are living and/or working in interface areas or have an interest in the regeneration of interface areas. For further information or if you wish to attend, please contact Grace Hamilton at ghamilton@nicrc.org.uk or telephone her at (028) 9022 7500 prior to close of business on Monday 5th December 2011.

Carols Together

Ballymoney Borough Council are holding their Carols Together event on the 12th December. This event is held at the 4 main churches in Ballymoney. Catholic, Presbyterian, Methodist and Church of Ireland.

The event begins at 7pm in the Church of Our Lady & St Patrick, (Parish Hall) – Castle Street, moving on at 7.20pm to Ballymoney Methodist Church in Seymour Street. At 7.40pm it moves to First Ballymoney Presbyterian Church in Meeting House Street and then at 8pm on to St Patrick's Parish Church on Queen Street.

The evening then concludes at 8.30pm with supper at St Patrick's Parish Church Hall. Everyone is welcome.

This event is funded by Ballymoney Borough Council's Good Relations Programme.

Traumatic Stress, Alcohol and Drug Conference - Making the Journey to Recovery a Success

Wednesday 14 December 2011 - 9:30am – 4:00pm - Lagan Valley Island Centre, Lisburn, Eastern Trauma Advisory Panel

In June 2011 the Eastern Trauma Advisory Panel launched a small-scale research project report which sought to address a number of issues concerning and relating to trauma, alcohol and drug comorbidity. The resulting report was a first stage exploration of the effects of trauma and addiction

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News and Events continued

and acted as part of our journey towards this seminar in which to explore the issues at greater depth. It is hoped that the information collated from the literature produced and from people working

in the field of Trauma and Substance Misuse, will raise awareness and stimulate further debate on the topics outlined for this event.

The Conference will inform knowledge and practice alongside the opportunity to enhance skills and resources in your work in relation to these co-existing conditions.

contact the Eastern TAP office at 028 9056 4951, or email: martina.mullin-o'hare@belfasttrust.hscni.net

REAL Good Relations Project North Belfast

Day of fun to promote feel good factor and illustrate the current strength of Good Relations and Community Development in Inner North Belfast on the 17 December. The event will be held in St Kevin's Hall North Queen Street, Belfast. Contact Jim Deery, jim@ashtoncentre.com or phone 028 9074 2255

CSI and the Wallace Report Consultation Analysis

The Community Relations Council has welcomed the publication of responses to the Cohesion, Sharing and Integration Strategy (CSI) consultation, along with publication of the Wallace Report Consultation Analysis and the publication of the departmental response. These are available on the OFMDFM website at: <http://www.ofmdfmi.gov.uk/index/equality/community-relations/csi-consultation.htm>

These publications are the latest step in a process that began with the announcement by the Deputy First Minister on the 21st Jan 2008, that "we are fully committed to promoting the interests of the whole community towards the goal of a shared and better future and a prosperous, peaceful and settled society... [W]e are working on detailed proposals for a programme of cohesion and integration". It is important to note that the draft Programme for Government (out for consultation at present) aims to "finalise the CSI strategy to build a united community and improve community relations."

Community Relations Council also welcomes the fact that an inter-party committee has been established and is currently meeting to revise the CSI proposals, and hopes that the committee will draw encouragement from the degree of interest and enthusiasm for real change in the wider community.

For up to date information on the progress of CSI, please download our tracker from our website at: <http://www.community-relations.org.uk/fs/doc/csitracker2a.doc>

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Promoting a peaceful and fair society based on reconciliation and mutual trust

WWW.NICRC.ORG.UK

New Publications

McGrellis, Sheena report ***Growing up in Northern Ireland*** (Joseph Rowntree Foundation) November 2011. This report gives insight into the lives of a group of 18 young people from Northern Ireland during a period of profound economic, social and political change, from the mid- to late-1990s to 2010.

The young people featured in this study were part of a larger, long-term project and this study draws on their biographies and shows the impact of youth-relevant policies on real lives. It also identifies gaps and weaknesses in policies and service delivery.

[Click here for full text of report](#)

Governing Ethnic Conflict: consociation, identity, and the price of peace
Out in paperback 30 December 2011 (Routledge 24.95 Sterling)
<http://www.routledge.com/books/details/9780415498036/>, Finlay, Andrew
(Trinity College Dublin)

Drawing on an analysis of the 'peace process' in Ireland and the Dayton Accords in Bosnia-Herzegovina, this book explores the notions of culture and identity that underpin current approaches to community relations and peace-making.

Smithey, Lee A. 2011. ***Unionists Loyalists and Conflict Transformation in Northern Ireland***. Oxford: Oxford University Press.

In Lee Smithey's new book, he focuses on the importance of collective identity change that is central to conflict transformation. Smithey argues that it is important for ethno-political division to be addressed from *within* ideologically committed quarters of divided societies. In Northern Ireland, he finds that many unionists and loyalists are modifying symbolic and ritualistic expressions of collective identity that have often been considered divisive (such as parades, bonfires, and murals) and making them less polarizing. The development and modification of these activities provide opportunities for the incremental reframing of fundamental ethno-political ideas and narratives. Those interested in understanding peace processes from grassroots psychocultural angles will find this book indispensable.

Lee A. Smithey is an Associate Professor of Sociology at Swarthmore College in Swarthmore, Pennsylvania, USA where he coordinates the college's Peace and Conflict Studies Program.

You can read more about the book or purchase it at <http://bit.ly/ul-ct-ni-oup> and <http://bit.ly/ul-ct-ni-uk> and <http://bit.ly/ul-ct-ni-ir>

An agenda that works: Sharing the future and growing an economy

"Sectarianism drives away entrepreneurs, violence is a catastrophe for tourism and capital was always a coward and has lots of places to put its cash."
The full article by Duncan Morrow, CEO, Community Relations Council, will appear in NI Agenda magazine (December issue).